



Implementation progress

Deliverable No: 1

Tennis for a Greener Future

GREEN TENNIS – 101184588



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1. Executive Summary

This Implementation Progress Report (D1.1) provides a comprehensive overview of the activities, achievements, and progress of the GREEN TENNIS project ("Tennis for a Greener Future") during the first 18 months of its implementation (M1–M18, January 2025 – April 2026). The report is submitted as part of Work Package 1 (Project Management and Coordination) and is prepared by Collective Innovation AS (COLIN), the coordinating organisation of the project.

The GREEN TENNIS project is co-funded by the European Union under the Erasmus+ Sport programme (Key Action 2 – Cooperation Partnerships). It brings together a consortium of eight organisations from six European countries, with the overarching aim of enhancing environmental sustainability within the tennis sector and raising climate change awareness among young players, coaches, clubs, families, and fans.

During the first 18 months of the project, the consortium has achieved significant milestones across all active work packages. The project management and coordination framework (WP1) has been fully established, with clear governance structures, communication channels, quality assurance processes, and risk management procedures in place. The research and needs analysis phase (WP2) has been successfully completed, producing a comprehensive Literature Review Report (D2.1, approved in September 2025) and a Field Study and Data Analysis Report (D2.2, submitted in October 2025). The field study exceeded its original targets, reaching 463 young tennis players across 41 countries and 99 club professionals from 28 countries, providing a robust evidence base for the project's subsequent activities. The development phase (WP3) has been initiated, with work progressing on the Green Tennis Facilities and Events Guide & Toolkit, educational and awareness-raising materials, the online gamified education platform, and the carbon footprint mobile application. Dissemination and communication activities (WP5) have been ongoing since the start of the project, with the project website operational, blog content being published, and dissemination carried out at major tennis events including the Davis Cup.

Two transnational partner meetings have been successfully held during this period — the kick-off meeting in Oslo (January 2025) and the second transnational partner meeting in Warsaw (October 2025). Both meetings achieved their objectives and strengthened collaboration among partners.

Overall, the project is progressing in line with the planned timeline and budget. All partners have demonstrated strong commitment and active participation. The consortium is well-positioned to deliver the remaining project outputs within the agreed timeframes.



2. Project Overview

2.1. Background and Rationale

The European Union has set ambitious goals to promote sustainability and combat climate change, as outlined in the European Green Deal. The European Green Deal Communication recognises the key role of education and training institutions in engaging with young learners, parents, and the wider community on the changes needed for a successful transition to become climate neutral by 2050. Furthermore, the Council recommendation on learning for the green transition emphasises the need to provide learners of all ages with opportunities to learn about the climate crisis and sustainability in both formal and non-formal education settings.

The sports sector has a significant environmental impact, with some estimates from the UN Environment Programme suggesting that it is responsible for up to 4% of global carbon emissions. This is attributable to energy used to power stadiums and training facilities, the transportation of teams and players, and the manufacturing of sports equipment and apparel. According to the French Agency for the Environment and Energy Management (Ademe), an average sporting event of 5,000 people generates approximately 2.5 tonnes of waste, uses 1,000 kWh of energy, and consumes 500 kg of paper.

The tennis ecosystem — including National Tennis Centres (NTCs), tournaments at junior and senior levels, and grassroots clubs — is not exempt from this environmental impact. Large-scale tennis events contribute to greenhouse gas emissions through spectator and player travel, venue energy consumption, waste generation, and resource use. At the same time, the widespread popularity and global reach of tennis present a unique opportunity to promote sustainable practices and drive behavioural change among diverse audiences.

Prior to the GREEN TENNIS project, there was a clear gap in the availability of targeted resources, tools, and structured programmes specifically designed to address environmental sustainability within the tennis sector. While some sports organisations had begun to adopt sustainability policies, there remained a need for greater integration and alignment with the European Green Deal and the United Nations' Sustainable Development Goals (SDGs). The GREEN TENNIS project was conceived to address this gap by developing practical, evidence-based resources and fostering a culture of sustainability across the tennis community.

2.2. Project Aim and Specific Objectives

GREEN TENNIS ("Tennis for a Greener Future") is a Cooperation Partnership project under Erasmus+ Key Action 2. Its primary aim is to increase the environmental sustainability of National Tennis Centres (NTCs) and tennis events, while raising awareness about the impacts of climate change among young players, coaches, and the wider community.

The project seeks to:

- Implement innovative practices in sustainable transport, energy use, food, and waste management at National Tennis Centres and tournaments.



- Equip young tennis players, coaches, and sport staff with environmentally friendly practices and knowledge.
- Establish a sustainable tennis ecosystem aligned with the European Green Deal and the UN Sustainable Development Goals.

The specific objectives of the project are:

1. To increase environmental awareness and promote sustainability among young players, coaches, and the wider community (grassroots tennis clubs, parents, and fans) through educational materials and tools, awareness-raising activities, and events.
2. To equip National Tennis Associations (NTAs) and NTCs with the necessary resources and tools to implement sustainable practices in their operations and activities, and to enhance the sustainability competences of young players, tennis coaches, and staff (administrative, event, and facility staff) by providing training and support on topics such as sustainable transportation, energy consumption, sustainable food options, and waste reduction.
3. To develop a mobile carbon footprint application that collects data to inform decision-making and policy development for reducing the environmental impact of tennis, and that allows young players, tennis coaches, and fans to track their carbon footprint and take actions to reduce their environmental impact.
4. To evaluate the effectiveness and impact of the project through monitoring and evaluation activities and to disseminate project outputs through various channels in order to inspire and motivate other sports organisations and stakeholders to take action to protect the environment and promote sustainability.

2.3. Target Groups

The GREEN TENNIS project addresses the needs of the following target groups:

- **Administrative and managerial facility staff in NTCs:** Facility managers and administrative personnel responsible for the day-to-day operations of tennis centres, who require practical guidance and tools to implement sustainable practices in energy management, waste reduction, water conservation, and procurement.
- **Tennis event organisers and managers:** Professionals responsible for planning, executing, and evaluating tennis events at various levels, who need sustainable event management frameworks, checklists, and operational templates.
- **Young players and coaches:** Junior tennis players and their coaches, who represent the next generation of the tennis community and whose early exposure to sustainability concepts can drive long-term behavioural change.
- **Local tennis clubs:** Grassroots clubs that form the backbone of the tennis ecosystem and that often face resource constraints in implementing sustainability measures.
- **The wider community:** Parents, families, fans, and other stakeholders connected to the tennis ecosystem who can be engaged through awareness campaigns, events, and digital tools.



2.4. Budget and Duration

- **Total Budget:** €400,000 (EU Lump Sum Grant)
- **Duration:** 36 months (January 2025 – December 2027)
- **Funding Programme:** Erasmus+ Sport, Key Action 2 – Cooperation Partnerships
- **Grant Agreement Managed by:** European Education and Culture Executive Agency (EACEA)

2.5. Policy Alignment

The GREEN TENNIS project is aligned with several key European and international policy frameworks:

- **European Green Deal:** The project directly contributes to the objectives of the European Green Deal Communication by promoting environmental sustainability in the sports sector, raising awareness about the climate crisis, and prioritising learning for the green transition.
- **Council Recommendation on Learning for the Green Transition:** The project provides learners of all ages with opportunities to learn about sustainability in non-formal education settings, specifically through sport.
- **Erasmus+ Programme Priorities:** The project addresses the horizontal priority of environment and fight against climate change, and contributes to Key Action 2 by fostering cooperation among organisations to develop, transfer, and implement innovative practices.
- **EU Work Plan for Sport (2021–2024):** The project supports skills development in sport, promotes quality coaching, and contributes to sustainable and evidence-based sports policy.
- **UN Sustainable Development Goals:** The project contributes to SDG 4 (Quality Education), SDG 12 (Responsible Consumption and Production), and SDG 13 (Climate Action) by promoting environmental education, sustainable consumption patterns, and climate awareness within the tennis sector.

2.6. Concept and Methodology

The GREEN TENNIS project's concept and methodology are rooted in a multi-faceted approach that combines five key pillars:

Research-based Approach: The project begins with a comprehensive review of existing literature on environmental sustainability in sports, specifically tennis. This is complemented by a field study involving questionnaires and interviews with target audiences to understand their needs, knowledge gaps, and perceptions regarding environmental sustainability.

Participatory Design: The project actively involves key stakeholders — including NTAs, NTCs, local tennis clubs, and target groups — in the development of guidelines, toolkits, educational resources, and the mobile application. This approach ensures that project outcomes are relevant, practical, and address real-world challenges.



Comprehensive Resource Development: The project develops a wide range of resources tailored to the needs of each target audience, including guidelines and toolkits for facility managers and event organisers, educational materials for coaches and players, and digital tools for the broader community.

Gamification and Engagement: The project incorporates gamification elements in its educational resources and mobile application to increase user engagement and motivation. Game elements such as challenges, rewards, rankings, and competitions encourage participants to learn about and adopt sustainable practices.

Piloting, Testing, and Evaluation: The project includes a dedicated work package for piloting, testing, and evaluating all developed resources with selected NTAs, NTCs, and target groups, ensuring an iterative improvement process based on real-world feedback.

2.7. Work Package Structure

The project is structured around five interrelated work packages:

Work Package	Title	Duration	Lead
WP1	Project Management and Coordination	M1–M36	COLIN (P1)
WP2	Research: Desk and Field Work	M2–M12	UCAM (P3)
WP3	Development of Guidelines, Toolkits, Educational Resources, and Mobile App	M13–M27	COLIN (P1) & Tennis Europe (P2)
WP4	Piloting, Testing and Validating Toolkits, Educational Resources, and Mobile App	M18–M32	CTC (P4) & MOBAD (P5)
WP5	Dissemination and Communication	M1–M36	COLIN (P1)

3. Consortium and Partnership

3.1. Overview of the Consortium

The GREEN TENNIS project is implemented by a diverse and complementary consortium of eight organisations from six European countries: Norway, Switzerland, Spain, Poland, Germany, and Hungary. The consortium brings together expertise in sport management, environmental sustainability, academic research, technology development, gamification, grassroots tennis operations, and cross-sport collaboration.

#	Organisation	Short Name	Country	Role
P1	Collective Innovation AS	COLIN	Norway	Coordinator
P2	European Tennis Federation	Tennis Europe	Switzerland	Partner
P3	Fundación Universitaria San Antonio	UCAM	Spain	Partner
P4	Centenary Tennis Clubs	CTC	Switzerland	Partner



P5	Fundacja Warsaw Sports Group / Mobile Adventure	MOBAD	Poland	Partner
P6	Stiftelsen We Play Green	WPG	Norway	Partner
P7	AIFORLIVES GmbH	AIforLives	Germany	Partner
P8	Hungarian Tennis Association	HTF	Hungary	Partner

3.2. Partner Profiles and Contributions

Collective Innovation AS (COLIN – P1, Coordinator): COLIN is a social impact organisation based in Oslo with the motto "Sport Innovation for People and Planet." Through its dedicated initiatives in the areas of sport, green innovation, and education, COLIN fosters a community of sports innovators who collaborate to address socioeconomic and environmental challenges. COLIN is an official member of the Norway Sport Industry Cluster, the Sports Tech Research Network initiated by Ghent University, the Global Sports Innovation Center powered by Microsoft, and European Athletes as Students. In 2023, COLIN initiated the Sports Innovation Campus, a hybrid platform designed to create a collaborative environment for sports innovators. As the project coordinator, COLIN is responsible for overall project management, the establishment of the project management structure, financial management, risk management, and the coordination of WP3 activities including the development of the online gamified education platform.

European Tennis Federation – Tennis Europe (P2): Tennis Europe is the governing body for tennis in Europe, with a broad network of national tennis associations and extensive experience in sport governance, policy development, and event management.

Tennis Europe leads the communication plan development (T1.2), co-leads the research activities in WP2, leads the development of educational and awareness-raising resources (T3.3), and coordinates dissemination activities. Tennis Europe also plays a central role in the GreenTennis Ambassador Programme, leveraging its relationships with high-profile athletes.

Fundación Universitaria San Antonio – UCAM (P3): UCAM is a Spanish university with extensive experience in European research projects, sports science, and education. UCAM leads WP2 (Research: Desk and Field Work), bringing academic rigour to the project's research methodology. UCAM was responsible for designing and implementing the field study instruments, conducting data analysis, and producing the Literature Review Report and the Field Study and Data Analysis Report. UCAM also leads the Quality Assurance Plan development (T1.4) and will host the upcoming third transnational partner meeting in Murcia, Spain.

Centenary Tennis Clubs – CTC (P4): CTC brings a broad network of tennis clubs across the EU, offering invaluable insights into grassroots tennis operations and the implementation of sustainable practices at the club level. CTC leads the development of the Green Tennis Facilities and Events Guide & Toolkit (T3.1/T3.2) and co-leads WP4 (Piloting, Testing and Validation).



Fundacja Warsaw Sports Group / Mobile Adventure – MOBAD (P5): MOBAD possesses deep expertise in tennis coaching, tournament organisation, and digital platform development. MOBAD is responsible for the development of the project's web platform and co-coordinates the development of the Online Gamified Education Program (T3.4) alongside COLIN. MOBAD hosted the second transnational partner meeting in Warsaw and co-leads WP4.

Stiftelsen We Play Green – WPG (P6): We Play Green brings a cross-sport perspective on environmental sustainability, informed by its success in the football sector. WPG leads the cross-sectoral communication with the football community (T1.3) and plays a key role in expanding the project's visibility and dissemination beyond tennis, offering a model for cross-pollination of sustainability practices between sports disciplines.

AIFORLIVES GmbH (P7): AlforLives is a German technology and innovation company with expertise in planetary health, artificial intelligence, and mobile application development. AlforLives leads the development of the Gamification-based Carbon Footprint Mobile App (T3.5), which will allow users to track their environmental impact, log sustainable actions, and participate in gamified challenges. The team includes experts in planetary health with connections to the World Health Organization and Harvard University's Planetary Health Alliance.

Hungarian Tennis Association – HTF (P8): HTF is an established organisation within the Hungarian tennis community with experience in tennis administration, player development, and event organisation. HTF contributes actively to research and pilot testing phases (WP2 and WP4) and has already carried out dissemination activities during the Davis Cup event, demonstrating its commitment to promoting the project across major tennis platforms.

3.3. Management Structure and Decision-Making

The project's management structure is designed to ensure efficient coordination, clear communication, and effective oversight across all work packages. The structure comprises the following key roles and bodies:

Project Steering Committee (PSC): The PSC is the main decision-making body of the project. It consists of the Project Manager (acting as PSC Coordinator), Work Package Leaders, and one representative per partner. The PSC is responsible for making strategic decisions about the project's overall direction, work allocation, contractual issues with the European Commission, promotion and exploitation of results, risk management, financial planning, and other administrative matters. The PSC meets regularly — both in person during transnational meetings and virtually through online coordination meetings — to discuss progress, address challenges, and take decisions.

Project Manager: The Project Manager (appointed by COLIN) is responsible for overseeing the project's execution, coordinating the efforts of Work Package Leaders and other project team members, ensuring alignment with the project timeline and budget, monitoring progress, addressing issues, and reporting to the PSC.



Quality Manager: The Quality Manager (appointed by COLIN) oversees the project's quality procedures, implements and monitors quality indicators, measures project progress, identifies deviations, and initiates contingency plans when necessary.

Communication Manager: The Communication Manager is responsible for developing and implementing the project's communication strategy, ensuring effective internal and external communication, and promoting project outcomes to a broader audience.

Work Package Leaders: Each WP Leader is responsible for the successful execution of their respective work package, coordinating team efforts, ensuring timely completion of deliverables, and reporting to the Project Manager and PSC.

To ensure planning and control, the consortium utilises project management tools and methodologies including Gantt charts, risk management matrices, and project monitoring and evaluation frameworks. Communication among consortium members is facilitated through email, shared cloud storage (Google Drive), online meeting platforms, and a dedicated project management workspace.

3.4. Partnership Agreements

Partnership agreements have been prepared and signed between the coordinator (COLIN) and each partner organisation. These agreements define the responsibilities of each partner, reporting requirements, quality standards, deadlines, budget allocations, payment terms, confidentiality obligations, and termination provisions.

The partnership agreements include the Application Form and Budget as annexes, ensuring full alignment with the grant agreement requirements. Each partner has acknowledged its responsibilities as outlined in the agreement and has committed to delivering all activities and outputs at a high standard and in accordance with mutually agreed deadlines.

4. Work Package Implementation Progress

4.1. WP1 – Project Management and Coordination

Duration: M1–M36

Lead Beneficiary: COLIN (P1)

Status: Ongoing – On track

WP1 ensures the efficient management and coordination of the entire project throughout its 36-month lifecycle. The following tasks have been implemented during the reporting period:



T1.1 – Establishing Project Management Structure

Lead: COLIN (P1)

The project management structure was established at the outset of the project in January 2025. COLIN appointed the Project Manager and constituted the Project Steering Committee. A comprehensive Project Management Plan was developed, defining governance procedures, communication protocols, meeting schedules, reporting mechanisms, and decision-making processes. The management structure has been functioning effectively throughout the reporting period, with regular PSC meetings held to review progress, discuss strategic matters, and take decisions on work allocation. All five work packages have designated leaders, and clear lines of responsibility have been established.

Key indicator performance: 1 Project Management Plan developed (target: 1). 2 of 5 in-person meetings completed. Regular virtual coordination meetings conducted.

T1.2 – Development of Communication Plan and Stakeholder Engagement

Lead: Tennis Europe (P2)

A comprehensive Communication Plan was developed by Tennis Europe in collaboration with COLIN during the early months of the project. The plan outlines the strategy for internal communication among partners and external communication with stakeholders and the broader public. Internal communication channels have been established and are actively used, including a shared Google Drive containing all project documents, reports, presentations, and dissemination materials, as well as regular email communication and online meeting platforms. Stakeholder engagement has been facilitated through transnational meetings, research activities (surveys and interviews), and dissemination events. The consortium has engaged with a range of stakeholders including NTAs, NTCs, tennis coaches, young players, parents, club managers, event organisers, and cross-sport organisations.

Key indicator performance: Communication Plan developed. 2 of 5 in-person meetings held, regular virtual meetings conducted. Stakeholder engagement ongoing through research and dissemination activities.

T1.3 – Building Cross-Sectoral Communication (Football)

Lead: We Play Green (P6)

We Play Green has taken the lead in developing cross-sectoral communication strategies with the football sector. Leveraging its established network and expertise in environmental sustainability in football, WPG has been actively identifying synergies between sustainability initiatives in tennis and football. At the kick-off meeting, Espen Thorsby from We Play Green discussed environmental sustainability from an inter-sport perspective and outlined plans to increase the Green Tennis project's visibility and dissemination within the football community. Cross-sectoral collaboration is expected to intensify during the development and dissemination phases of the project.

T1.4 – Development of Quality Assurance

Lead: UCAM (P3)

A Quality Assurance Plan has been developed by UCAM and approved by the consortium. The plan establishes quality indicators for each project output and defines a three-level quality assurance framework: (a) quality of collaboration, monitoring the quality of consortium cooperation, project meetings, management, and content; (b) quality of outputs, with peer reviewers assigned to review each project output against predefined indicators including usefulness, accuracy, consistency with the proposal, and partner participation; and (c) quality of dissemination and exploitation activities, with indicators such as completion level, participation level, perceived quality, number of platform visits, and social media engagement. Quality checks have been conducted at key milestones, including the review and approval of D2.1 (Literature Review Report).

Key indicator performance: Quality Assurance Plan developed. Quality checks conducted for WP2 deliverables.

T1.5 – Managing Financial Issues

Lead: COLIN (P1)

COLIN manages the project budget of €400,000, ensuring proper allocation of funds and transparent financial reporting in line with the EU Lump Sum Grant model. Partnership agreements have been signed with all consortium partners, clearly defining budget allocations for each partner and each work package. Financial monitoring is conducted regularly, and budget expenditure during the reporting period has been in line with the planned allocation.

Key indicator performance: Budget management ongoing. Partnership agreements signed with all partners. Expenditure in line with plan.

T1.6 – Managing Risks

Lead: COLIN (P1)

A Risk Management Plan has been developed, identifying nine potential risks across all work packages, each with an assessment of impact and likelihood (after mitigation) and proposed mitigation measures. The risk register is reviewed periodically during PSC meetings. During the reporting period, no critical risks have materialised. The risks identified in the plan and their current status are detailed in Section 8 of this report.

Key indicator performance: Risk Management Plan developed. Regular risk reviews conducted. No critical risks materialised.

4.2. WP2 – Research: Desk and Field Work

Duration: M2–M12

Lead Beneficiary: UCAM (P3)

Status: Completed

WP2 constitutes the research foundation of the entire GREEN TENNIS project. Its objective was to conduct a comprehensive evidence-based analysis of the current state of environmental sustainability in sport and tennis, and to understand the needs, knowledge gaps, and perceptions of the project's target audiences. WP2 has been successfully completed, producing two key deliverables that directly inform the development of project outputs under WP3.

T2.1 – Reviewing the Literature

Lead: COLIN (P1), Tennis Europe (P2), UCAM (P3)

A comprehensive literature review was conducted on environmental sustainability in sport with a specific focus on tennis. The review covered existing research on best practices, innovative approaches, and current challenges in promoting sustainability within the sports and tennis sectors. The review drew on a wide range of academic and institutional sources, examining topics including greenhouse gas emissions from sporting events, energy consumption at sports facilities, waste management at tournaments, sustainable transportation practices, the role of sport in environmental education, and the potential for behavioural change through gamification and digital tools.

The Literature Review Report (D2.1) was produced by UCAM in collaboration with Tennis Europe and COLIN. The report was delivered in July 2025 and underwent a quality review process before receiving formal approval in September 2025. The review examined over 120 relevant sources and was developed in 2 literature formats, meeting the planned indicators.

Key indicator performance: 120+ relevant sources reviewed (target: 120). 2 literature formats developed (target: 2). D2.1 delivered and approved.

T2.2 – Conducting Field Study

Lead: Tennis Europe (P2), UCAM (P3), with contributions from CTC (P4), MOBAD (P5), HTF (P8)

A large-scale field study was conducted to gain an in-depth understanding of the target audience's knowledge, attitudes, behaviours, and perceptions regarding environmental sustainability in tennis. Two original and reliable measurement instruments were developed and validated by UCAM:

SUSYOUTH

(Player

Survey):

The SUSYOUTH instrument was designed for young tennis players and was structured around six dimensions: environmental knowledge, attitudes toward sustainability, sustainable behaviour, willingness to act, self-efficacy, and emotional response toward environmental issues. A total of 463 young tennis players from 41 European countries participated in the survey, with a mean age of 14.1 years (± 2.17) and balanced gender representation.



This significantly exceeded the original target of 300 respondents, largely thanks to the distribution networks of Tennis Europe (including the Tennis Europe mobile app), CTC, HTF, and MOBAD.

Key findings from the player survey include:

- Environmental awareness is very high among young players (mean score: 4.34/5).
- Willingness to act sustainably is equally high (mean score: 4.31/5).
- Actual sustainable behaviour is lower (mean score: 3.98/5), revealing a clear awareness–behaviour gap: young players understand what should be done but struggle to consistently translate this into daily action.
- Self-efficacy is moderate (mean score: 3.88/5), indicating that many young players lack confidence in their ability to independently implement sustainable practices.
- The weakest sustainability habit was avoiding non-sustainable brands (3.54/5).
- Strong emotional engagement: 69% of young players report feelings such as anxiety, anger, or tension when thinking about environmental problems.
- Gender differences are significant: statistically significant differences were found in 21 out of 33 items. Female players showed higher environmental concern, stronger pro-environmental attitudes, and greater willingness to act.
- The role of clubs and coaches is critical: players who had discussed sustainability with their club or coach scored significantly higher across all dimensions.
- Reliability analyses confirmed strong internal consistency across all dimensions (Cronbach's Alpha > 0.7).

SUSCLUB (Club Manager Survey):

The SUSCLUB instrument was designed for tennis club professionals and managers. A total of 99 tennis club professionals from 28 countries participated, with a mean age of 48 years and an average of 29 years of professional experience in the tennis sector.

Key findings from the club manager survey include:

- Very positive attitudes toward sustainability (mean score: 4.01/5).
- High personal commitment to sustainable practices (mean score: 3.71/5).
- Lower level of concrete implementation (mean score: 3.47/5), indicating a gap between intention and practice.
- Technical knowledge remains limited (mean score: 3.53/5).
- Professionals who had previously received sustainability training scored significantly higher in both knowledge and actual practices, confirming the value of education and training.

Main barriers identified by clubs: lack of financial resources (41%), lack of institutional or organisational support (29%), and lack of specialised education and training (24%).

Existing good practices in clubs: recycling initiatives (48%), water management practices (30%), energy efficiency measures (20%), and environmental education initiatives (18%).

Future opportunities identified: solar and renewable energy use (40%), integrated waste and water management systems (31%), formal sustainability protocols (27%), and environmental leadership roles within clubs (19%).

The study followed strict ethical standards and GDPR-compliant procedures, strengthening its academic credibility.

T2.3 – Analysing the Data

Lead: UCAM (P3)

All collected data from both surveys was systematically analysed by UCAM using rigorous statistical methods. The Field Study and Data Analysis Report (D2.2) was produced and submitted in October 2025. The report provides a detailed analysis of findings from both the player and club manager surveys, including descriptive statistics, reliability analyses, comparative analyses by gender and prior sustainability exposure, and identification of key barriers and opportunities. The findings directly inform the development of educational materials, guides, toolkits, and digital tools under WP3.

The overall conclusions of the research phase are:

- Young tennis players are highly aware and motivated, but need structured support to transform intentions into consistent behaviour.
- Tennis clubs and professionals show strong commitment, yet face financial, educational, and organisational barriers.
- Education and targeted toolkits emerge as the most effective levers for change, validating the strategic direction of the Green Tennis Project and its next implementation phases.

Key indicator performance: 463 players surveyed (target: 300). 99 club managers surveyed. Total data collected and analysed: 562 (target: 500–1,000). 1 research report prepared (target: 1). D2.1 and D2.2 delivered.

4.3. WP3 – Development of Guidelines, Toolkits, Educational Resources, and Mobile App

Duration: M13–M27

Lead Beneficiary: Co-Leaders: COLIN (P1) and Tennis Europe (P2)

Status: In progress – On track

Building on the evidence base established through WP2, WP3 focuses on transforming research findings into practical materials, toolkits, digital learning solutions, and a mobile application that will support sustainability practices within tennis facilities, events, and educational contexts. Development activities commenced following the Warsaw TPM (October 2025) and are progressing according to plan, with key deliverables due by April 2026 and later.

T3.1 & T3.2 – Development of Green Tennis Facilities and Events Guide & Toolkit

Lead: CTC (P4), with input from all partners

During the Warsaw meeting, the consortium decided to develop a combined Green Tennis Facilities and Events Guide & Toolkit, given the strong interconnection between facility management and event management practices. This integrated approach ensures coherence and avoids duplication while providing comprehensive guidance for both facility operators and event organisers.

COLIN and Tennis Europe have provided a draft framework outlining the key sections and thematic areas to be included in the Guide, which serves as a starting point for CTC's work and for the collection of partner inputs. The Guide will cover actionable recommendations and examples of best practices in areas including: energy efficiency and renewable energy use, water management and conservation, waste reduction and recycling, sustainable transportation for events, green procurement policies, reduction of single-use plastics, and eco-friendly infrastructure. The toolkit component will include checklists, operational templates, self-assessment tools, and a carbon footprint measurement framework for facilities and events.

Target indicators: 1 Guide on Green Tennis Facilities, 1 Guide on Sustainable Tennis Event Management, at least 8 tools and resources in each toolkit.

T3.3 – Development of Educational and Awareness-Raising Resources

Lead: Tennis Europe (P2)

Tennis Europe leads the creation of educational and awareness-raising materials designed to increase environmental awareness among young players, coaches, parents, and club staff.

The consortium has confirmed that 20 educational materials will be developed, including infographics, short videos, storytelling content, animations, and campaign materials. These materials will depict eco-friendly practices from the lives of young and well-known tennis players and will be disseminated through the Green Tennis online learning platform and partner communication channels.

Target indicators: 20 materials created (including infographics, campaign videos, short films, animations, and storytelling content).

T3.4 – Development of Online Gamified Education Program

Lead: MOBAD (P5) and COLIN (P1)

The development of the online gamified education platform is underway. The platform is designed to engage and educate trainers, coaches, facility managers, event planners, and young players through interactive modules, videos, quizzes, and gamified challenges. The platform will cover topics such as the impact of climate change on sport, energy and water conservation, waste management, sustainable transport choices, and "green leadership."

During the Warsaw TPM, COLIN demonstrated a prototype of the Green Tennis online learning platform, showcasing the planned user interface, module structure, and gamification features.



Partners provided feedback on the prototype, which is being incorporated into the development process.

T3.5 – Development of Gamification-based Carbon Footprint Mobile App

Lead: AIforLives (P7)

AIforLives leads the design and development of the carbon footprint mobile application. The app will allow players, coaches, clubs, and fans to calculate their carbon footprint based on travel to tournaments, equipment usage, and lifestyle habits; receive suggestions for greener alternatives (e.g., public transport, recyclable equipment); log sustainable actions; track their environmental impact over time; and participate in gamified challenges with points, badges, and rankings to encourage sustainable habits. A prototype of the mobile app was presented at the Warsaw TPM, and the design phase is progressing.

The app will collect anonymised user data to support federations and policymakers in measuring the environmental impact of sport. Target indicators: at least 5 app features developed, 2 app updates released.

Throughout the WP3 discussions, partners emphasised the importance of ensuring that all outputs are interconnected, user-friendly, and sustainable beyond the project's lifetime — integrated into existing tennis networks and digital platforms to guarantee long-term visibility and impact.

4.4. WP4 – Piloting, Testing and Validation

Duration: M18–M32

Lead Beneficiary: Co-Leaders: CTC (P4) and MOBAD (P5)

Status: Not yet started (planned start: mid-2026)

WP4 is dedicated to piloting, testing, and validating all project outputs developed under WP3 with selected NTCs, tennis event organisers, and target group representatives. The work package was briefly discussed during the Warsaw TPM. Partners noted that pilot activities are planned for the period between mid-2026 and mid-2027 (Months 18–32).

The planned pilot activities include:

- **T4.1 – NTC Pilot Selection:** Selection of 5 NTCs for testing the Green Tennis Facilities Guide and Toolkit.
- **T4.2 – Event Organiser Pilot Selection:** Selection of 10 tennis event organisers for testing the Sustainable Tennis Event Management Guide and Toolkit.
- **T4.3 – Educational Resource Pilot Selection:** Selection of 100 young tennis players, parents, and coaches for testing the educational resources.
- **T4.4 – Introductory Workshops/Webinars:** 6 workshops/webinars to introduce pilot participants to the tools and resources.
- **T4.5 – Pilot Implementation:** Implementation of pilot periods for each output.



- **T4.6 – Collecting Feedback:** Regular feedback collection from 120 pilot participants.
- **T4.7 – Final Evaluation:** Evaluation surveys targeting 120 respondents with a satisfaction target of 90%.
- **T4.8 – Validation of Outputs:** Analysis of feedback and refinement of project outputs.
- **T4.9 – Comprehensive Reports:** Preparation of a pilot phase comprehensive report.

The specific partners and facilities that will participate in pilot activities will be further defined during the third transnational meeting in Murcia, Spain (April 2026).

4.5. WP5 – Dissemination and Communication

Duration: M1–M36

Lead Beneficiary: COLIN (P1)

Status: Ongoing – On track

Dissemination and communication activities have been ongoing since the start of the project, ensuring early visibility and engagement with target audiences and stakeholders.

T5.1 – Preparing Dissemination and Communication Plan

Lead: COLIN (P1)

A comprehensive Dissemination and Communication Plan has been prepared, outlining the strategy for internal and external communication, target audiences, key messages, communication channels, timelines, and responsibilities. The plan ensures that project results reach a broad audience through multiple channels and that all communication materials include appropriate EU funding acknowledgement.

T5.2 – Creating Project Website

Lead: COLIN (P1)

The project website has been created and is operational, serving as the main public-facing information hub for the project. The website provides information about the project's objectives, consortium, activities, outputs, and news, and is available in English with regular updates. The website was launched within the first months of the project as planned.

T5.3 – Preparing Promotional Materials

Lead: COLIN (P1)

Promotional materials are being developed to support dissemination activities at events, conferences, and online channels. These include project brochures, factsheets, social media content, and visual identity materials.

T5.4 – Events, Seminars/Webinars, and Workshops

Dissemination activities have been carried out at several events during the reporting period. The Hungarian Tennis Federation (HTF) conducted dissemination activities during the Davis Cup event, promoting the Green Tennis project to a wide international tennis audience.



HTF will share photos and videos from the event with the consortium for further dissemination use.

T5.5 – Sharing Results

Tennis Europe plans to present the WP2 survey findings at the upcoming Annual General Meeting (AGM) and to share a printed brochure highlighting the key results of the Green Tennis research phase with national tennis associations across Europe. The consortium also plans to produce short, public-friendly communication materials including press releases, infographics, and social media posts.

T5.6 – Developing Ambassador Programme

Lead: Tennis Europe (P2)

Tennis Europe has been developing the GreenTennis Ambassador Programme. Within the scope of this programme, prominent athletes in the tennis world, such as Dominic Thiem, have been identified as potential ambassadors to contribute to the project's expansion and promote sustainability to large audiences.

T5.7 – Collaborating Cross-Sport (Football)

Lead: We Play Green (P6)

We Play Green has been actively engaging with the football community to share best practices and foster cross-sport collaboration on sustainability. This collaboration brings valuable cross-sectoral perspectives and extends the project's reach beyond the tennis community.

T5.9 – GreenTennis Blog

Blog content is being developed and published on the project website, featuring articles on sustainability topics in tennis, project updates, and partner contributions. Target: at least 10 blog posts, 500 website visits, 5,000 engagements.

External Collaboration and Outreach:

Partners have discussed strengthening collaboration with external bodies such as the ITF (International Tennis Federation) and LTA (Lawn Tennis Association, UK) to promote project recognition and integration at the international level. Tennis Europe's Cem Tinaz proposed the possibility of publishing articles about the Green Tennis Project in the ITF journal to increase visibility within the international tennis community.

5. Transnational Meetings and Events

5.1. Kick-off Meeting (E1.1)

- **Date:** 29 January 2025
- **Location:** Oslo, Norway
- **Host Organisation:** Collective Innovation AS (COLIN)
- **Duration:** 2 days
- **Participants:** Representatives from all 8 partner organisations (16 participants)

The kick-off meeting marked the official start of the GREEN TENNIS project. The meeting was opened by Håkon Ege from COLIN, who briefed the participants about the agenda and outlined the project's overall structure. This was followed by partner introductions, where each organisation highlighted their expertise, roles, and professional backgrounds.

Cem Tinaz from Tennis Europe provided a comprehensive overview of the project's structure, objectives, and strategic vision, detailing each work package and explaining their roles in achieving the project's broader sustainability goals.

The second session focused on WP2, led by Tennis Europe and UCAM. Juan Alfonso Garcia Roca from UCAM presented the research desk and fieldwork methodology, emphasising the importance of reviewing existing literature, conducting field studies, and analysing data to ensure the project is built on a strong evidence base.

Maciej Szymonski from Tennis Europe noted that although the target number of surveys was 300, it would be possible to reach 1,000 people through the Tennis Europe mobile app.

Berta Tintore Belil from CTC mentioned that a CTC event in March could help expand the project's fieldwork outreach, and Petra Schmitt from HTF indicated that a May event could contribute similarly.

MOBAD discussed their experience with web platforms and confirmed that detailed planning for the digital platform would take place in future meetings. AlforLives shared their past experiences with mobile application development. The Tennis Europe team discussed the Ambassador Programme, mentioning that prominent athletes such as Dominic Thiem would contribute to the project's expansion. We Play Green discussed cross-sport sustainability practices and their plans for increasing the project's visibility in the football community.

The meeting concluded with the agreement on responsibilities and deadlines: the Literature Review (D2.1) due by April 2025, the Field Study (D2.2) due by October 2025, and plans for a shared drive, website launch, and upcoming meetings.

5.2. 2nd Transnational Partner Meeting – TPM2 (E1.2)

- **Date:** 16 October 2025
- **Location:** Warsaw, Poland
- **Host Organisation:** Mobile Adventure (MOBAD)
- **Duration:** 2 days
- **Participants:** Representatives from all 8 partner organisations; HTF participated online

The second transnational meeting was a pivotal event in the project's lifecycle, marking the transition from the research phase (WP2) to the development phase (WP3). The meeting was opened by Håkon Ege and Burak Caliskan from COLIN, with a warm welcome from MOBAD's Mustafa Erhan and Taner Tamturk.

Key outcomes and discussion points included:

Presentation of WP2 Results: UCAM presented the comprehensive outcomes of the literature review and field study, including detailed findings from both the player survey (463 respondents) and the club manager survey (99 respondents). María José Maciá Andreu from UCAM confirmed that the full Data Analysis Report would be shared with all partners to support WP3 development.

Transition to WP3 – Development Planning: Partners discussed the approach for each WP3 task in detail. The consortium agreed to develop a combined Facilities and Events Guide & Toolkit (led by CTC with a draft framework provided by COLIN and Tennis Europe), confirmed that 20 educational materials would be developed by Tennis Europe, reviewed the prototype of the online learning platform demonstrated by COLIN, and discussed the mobile app development plan led by AIforLives.

WP4 Preliminary Planning: Partners noted that pilot activities are planned for M18–M32, with specific pilot sites and participants to be defined at the next transnational meeting.

WP5 Updates: Tennis Europe confirmed plans to present survey findings at their AGM and to produce a printed brochure. HTF reported on dissemination activities at the Davis Cup. Partners discussed strengthening collaboration with the ITF and LTA, and emphasised the need to plan for project continuity and sustainability after 2027.

Key Deadlines Agreed:

- Data Analysis Report Submission: 31 October 2025
- Next Online Partner Meeting: January 2026
- Next Transnational Meeting: 13–17 April 2026 (Murcia, Spain, hosted by UCAM)
- WP3 Deliverables Submission: 30 April 2026



5.3. Online Coordination Meetings

In addition to the transnational meetings, regular online coordination meetings have been held throughout the reporting period. These meetings serve to monitor progress, coordinate activities between partners, resolve operational issues, and prepare for upcoming milestones. Specific online meetings were held between Tennis Europe and UCAM for the literature review coordination, and an online partner meeting was scheduled for January 2026.

5.4. Planned Meetings

The following meetings are planned for the next period:

Event	Type	Location	Date	Focus
E1.3 – Workshop-2	Transnational Meeting	Murcia, Spain	13–17 April 2026	WP3 output review, WP4 pilot planning
E1.4 – Workshop-3	Transnational Meeting	Budapest, Hungary	TBD (Year 2–3)	Project evaluation
E1.5 – Final Meeting	Transnational Meeting	Basel, Switzerland	TBD (Year 3)	Final project evaluation, dissemination
E1.6–E1.8	Online Meetings	Online	TBD	Digital evaluation meetings

6. Deliverables Overview

The following table presents the status of all project deliverables as of April 2026:

Deliverable	Title	WP	Lead	Original Due	Delivery Date	Approval Date	Status
D1.1	Implementation Progress Report	WP 1	COLIN	M18 (Apr 2026)	Apr 2026	—	This document
D1.2	Partners' Cooperation Agreement	WP 1	Tennis Europe	M18 (Apr 2026)	—	—	Pending
D2.1	Literature Review Report	WP 2	UCAM	M6 (Apr 2025)	Jul 2025	Sep 2025	Approved
D2.2	Field Study and Data Analysis Report	WP 2	UCAM	M12 (Oct 2025)	Oct 2025	—	Submitted
D3.1	Guide & Toolkit	WP 3	CTC	M18 (Apr 2026)	—	—	In progress



	Green Tennis Facilities						
D3.2	Guide & Toolkit on Sustainable Tennis Event Mgmt	WP 3	Tennis Europe	M18 (Apr 2026)	—	—	In progress
D3.3	Educational and Awareness-Raising Resources	WP 3	Tennis Europe	M18 (Apr 2026)	—	—	In progress
D3.4	Gamified Education Program	WP 3	COLIN	M22 (Dec 2026)	—	—	In progress
D3.5	Mobile App	WP 3	AIforLives	M27 (Dec 2026)	—	—	In progress
D4.1	Updated Project Outputs (Pilot Phase)	WP 4	CTC/MOB AD	M30 (Apr 2027)	—	—	Not yet started
D5.1	Dissemination and Communication Plan	WP 5	COLIN	M3 (Apr 2026)	—	—	Pending
D5.2	Project Website	WP 5	COLIN	M6	—	—	Operational
D5.3	Promotional Materials	WP 5	COLIN	M18 (Apr 2026)	—	—	In progress
D5.4	Ambassador Programme Details	WP 5	Tennis Europe	Oct 2027	—	—	In progress
D5.5	Green Tennis Blog Posts	WP 5	COLIN	M12	—	—	Ongoing
D5.6	Impact Assessment Report on Dissemination	WP 5	UCAM	M33 (Jul 2027)	—	—	Not yet started

Note on D2.1 Timeline: The Literature Review Report was originally due in Month 6 (approximately April 2025) and was delivered in July 2025. The delay was due to the comprehensive scope of the review (120+ sources) and the coordination required between three partners (COLIN, Tennis Europe, UCAM). The report was approved in September 2025, and the delay did not impact the overall project timeline as subsequent activities were managed accordingly.



7. Monitoring, Evaluation and Quality Assurance

7.1. Monitoring and Evaluation Framework

The project employs a comprehensive Monitoring and Evaluation (M&E) framework as defined in the original project proposal. Each work package has designated M&E activities, frequencies, and responsibilities:

Work Package	M&E Activity	Frequency	Responsibility
WP1	Regular progress reports, stakeholder meetings, performance indicators	Monthly/Quarterly	Project Manager, PSC
WP2	Review of research outputs, stakeholder feedback	At key milestones	WP2 Leader, SMEs, partners
WP3	Review of developed materials, feedback from experts and target audience	At key milestones	WP3 Co-leaders, SMEs, technical experts
WP4	Feedback from pilot participants, evaluation of effectiveness, identification of improvements	After each pilot test	WP4 Co-leaders, selected NTAs/NTCs
WP5	Tracking reach and impact of dissemination, stakeholder feedback	Regularly	WP5 Leader, communication team
Overall	Annual quality reports, review of evaluation data, identification of improvements	Annually	Quality Manager, WP Leaders, PSC

7.2. Quality Assurance Activities

Quality assurance has been applied throughout the reporting period at three levels:

Quality of Collaboration: The Quality Manager has monitored the quality of consortium cooperation, project meetings, and internal communication. All partners have maintained active participation, and meeting attendance has been consistently high (all 8 partners represented at both transnational meetings).

Quality of Outputs: Peer review processes have been applied to key deliverables. The Literature Review Report (D2.1) underwent a thorough review process before formal approval. The Field Study and Data Analysis Report (D2.2) was reviewed for methodological rigour, with reliability analyses confirming strong internal consistency (Cronbach's Alpha > 0.7) across all survey dimensions.

Quality of Dissemination: Dissemination activities are being tracked against the indicators defined in the Communication Plan, including website visits, event attendance, and social media engagement.



7.3. Key Performance Indicators

The following table summarises the key performance indicators for the reporting period:

WP	Indicator	Target	Achieved	Status
WP1	Project Management Plan	1	1	Achieved
WP1	In-person meetings	5	2	On track
WP1	Virtual meetings	5	Multiple	On track
WP1	Partnership agreements signed	8	8	Achieved
WP2	Relevant sources reviewed	120	120+	Achieved
WP2	Literature formats developed	2	2	Achieved
WP2	Young players surveyed	300	463	Exceeded
WP2	Club managers/professionals surveyed	30 (interviews)	99 (surveys)	Exceeded
WP2	Data points collected and analysed	500–1,000	562	Achieved
WP2	Research reports prepared	1	2 (D2.1 + D2.2)	Exceeded
WP5	Website launched	Yes	Yes	Achieved
WP5	Blog posts	10	In progress	On track

8. Risk Management

The Risk Management Plan identifies nine potential risks across the project's work packages. The following table presents the current status and assessment of each risk:

#	Risk	WP	Impact	Likelihood	Mitigation Measures	Status (M18)
1	Insufficient stakeholder engagement	WP1, WP4, WP5	Medium	Low	Early stakeholder involvement, regular communication, collaboration with organisations	No issues. Strong engagement evidenced by survey participation exceeding targets.
2	Budget constraints or funding issues	WP1	Medium	Medium	Budget monitoring, cost-effective resource allocation	No issues. Budget on track.
3	Inaccurate or incomplete data	WP2	Medium	Low	Thorough data collection and verification, collaboration with experts, multiple data sources	Mitigated. Validated instruments (Cronbach's Alpha > 0.7), large sample sizes.
4	Inadequate understanding	WP3	Medium	Medium	Thorough research, WP2	Mitigated. Comprehensive



	of target audience needs				consultation with target audience	survey data informing WP3.
5	Insufficient expertise in content development	WP3	Medium	Medium	Experienced instructional designers, SME collaboration	Being managed. All partners contributing expertise.
6	Technical challenges in app development	WP3	Medium	Low	Experienced developers, sufficient resources, contingency planning	Being monitored. AIforLives progressing on schedule.
7	Ineffective gamification strategies	WP3	Medium	Low	Gamification expert consultation, user testing, iterative refinement	Being monitored. Prototypes demonstrated.
8	Inadequate understanding of target audience needs (WP3)	WP3	Medium	Low	WP2 research, target audience consultation	Mitigated through comprehensive WP2 findings.
9	Resistance to change	WP3, WP4, WP5	Low	Low	Awareness campaigns, comprehensive training, demonstration of benefits	Being monitored. Survey data shows high willingness to act.

Assessment: No critical risks have materialised during the reporting period. The comprehensive WP2 research phase has effectively mitigated several knowledge-related risks, and the strong engagement of all partners and stakeholders has addressed engagement risks. The D2.1 delivery delay (July 2025 vs. April 2025 target) was managed without cascading impact on subsequent activities.

9. Financial Overview

The GREEN TENNIS project operates under an EU Lump Sum Grant model with a total budget of €400,000. Under this funding mechanism, payments are linked to the successful completion of work packages and the delivery of agreed-upon outputs, rather than to actual costs incurred.

Financial management is handled centrally by COLIN (P1) as the coordinating organisation. Partnership agreements signed with all consortium partners define the budget allocated to each partner for each work package and deliverable. Key financial management activities during the reporting period include:



- Establishment of internal financial monitoring procedures.
- Signing of partnership agreements with all 8 partners, clearly defining budget allocations, payment schedules, and reporting requirements.
- Regular monitoring of budget utilisation against planned allocations.
- Preparation for financial reporting to the European Education and Culture Executive Agency (EACEA) in accordance with grant agreement requirements.

During the reporting period, budget expenditure has been in line with the planned allocation. No significant deviations from the planned budget have been identified. The lump sum grant model ensures that financial management is focused on output delivery rather than detailed cost accounting, simplifying administrative procedures while maintaining accountability.

10. Conclusions and Next Steps

10.1. Summary of Achievements

The GREEN TENNIS project has made substantial progress during its first 18 months. The key achievements during the reporting period are:

- **WP1:** The project management and coordination framework is fully operational. The PSC functions effectively, communication channels are established, quality assurance and risk management processes are in place, and partnership agreements are signed with all partners.
- **WP2:** The research phase has been completed, producing two high-quality deliverables (D2.1 Literature Review Report and D2.2 Field Study and Data Analysis Report) that provide a robust evidence base for the project's development activities. The field study exceeded its original targets, demonstrating strong engagement from the tennis community.
- **WP3:** The development phase is underway with clear task assignments, draft frameworks, and prototypes for digital tools. All five WP3 tasks are being actively progressed.
- **WP5:** Dissemination and communication activities have been initiated, with the project website operational, blog content being published, promotional materials being developed, and dissemination carried out at the Davis Cup and through Tennis Europe's networks.
- **Meetings:** Two successful transnational partner meetings have been held, with strong attendance and productive outcomes.

10.2. Next Steps

The following activities are planned for the next reporting period (M19–M36):

WP3 – Development (M13–M27):

- Finalisation and submission of the Green Tennis Facilities and Events Guide & Toolkit (D3.1/D3.2) and Educational and Awareness-Raising Resources (D3.3) by April 2026.



- Continued development of the Online Gamified Education Program (D3.4) with a target completion date of December 2026.
- Continued development of the Carbon Footprint Mobile App (D3.5) with a target completion date of December 2026.

WP4 – Piloting and Testing (M18–M32):

- Definition and selection of pilot sites (5 NTCs, 10 event organisers, 100 educational resource participants) during the Murcia meeting (April 2026).
- Organisation of 6 introductory workshops/webinars for pilot participants.
- Implementation of pilot periods for all project outputs (mid-2026 to mid-2027).
- Collection of feedback from 120 pilot participants and final evaluation.
- Validation and refinement of project outputs based on feedback.
- Preparation of the Pilot Phase Comprehensive Report (D4.1).

WP5 – Dissemination and Communication (Ongoing):

- Presentation of WP2 findings at Tennis Europe's AGM and distribution of research brochure.
- Publication of project articles in the ITF journal.
- Development and implementation of the GreenTennis Ambassador Programme.
- Expansion of cross-sport collaboration with the football sector.
- Continuation and expansion of blog content, social media activities, and event-based dissemination.
- Planning for project sustainability and continuity beyond 2027.

Upcoming Meetings:

- 3rd Transnational Partner Meeting (E1.3): 23 June 2026, Murcia, Spain (hosted by UCAM).
- 4th Transnational Partner Meeting (E1.4): Budapest, Hungary (TBD).
- Final Meeting (E1.5): Basel, Switzerland (TBD).
- Online Evaluation Meetings (E1.6–E1.8): TBD.